

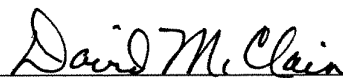
VICE CHANCELLOR (UHWO)

The Vice Chancellor is a key member of the Chancellor's executive management team and is charged with providing leadership and coordination on behalf of a campus in the specific area of assignment (e.g., academic affairs, administrative services) in either a staff or line capacity. Irrespective of line or staff function, the Vice Chancellor serves as the chief campus officer in the assigned area of responsibility.

The Vice Chancellor is responsible for planning, developing, organizing, directing and evaluating programs, policies, procedures and guidelines. Seasoned judgment is exercised in determining the means, methods, and resources necessary to achieve goals and objectives. Work typically includes serving as the academic or administrative liaison with various state and federal agencies and boards and the Legislature; review of faculty promotion and tenure recommendations and of salary adjustments; development of budgets; and serving as the chief operating officer in the respective area of assignment. The Vice Chancellor also typically serves as Acting Chancellor in the absence of the Chancellor.

As the executive staff member, the Vice Chancellor provides innovative leadership in developing, designing, facilitating and implementing campus plans, initiatives, policies, and procedures in the respective area of assignment to ensure excellence across the campus. Inherent in the Vice Chancellor's leadership role as a senior member of the Chancellor's team is the affirmative support of the campus and system visions, mission, and goals. The Vice Chancellor must judiciously balance the best interests of the area of assignment with those of the campus, system, and community.

In accordance with the Board of Regents' action taken on November 21, 2003, the new Executive class Vice Chancellor (UHWO) is established, effective November 21, 2003.



President, University of Hawai'i

for *EVAN DOBELLE*

12/24/03

Date