MINUTES OF THE REGENTS’ COMMITTEE ON
BUDGET & LONG-RANGE PLANNING

Date: Thursday, June 20, 2002

Place & Time: Campus Center Conference Room 220
University of Hawai‘i at Mānoa
3:50 p.m.

Committee Members Present: Regents Bergin (presiding)
Kawakami
Kobayashi
Kurisu
Lee
McElrath
Nunokawa
Poe
Thurston
Weiner
Ikawa (ex-officio)

Committee Member Excused: Regent Dowling

Others Present: Evan S. Dobelle, President, University of Hawai‘i
Walter S. Kirimitsu, Senior Vice President and University
General Counsel
Colleen Sathre, Vice President for Planning and Policy
Deane Neubauer, Interim Chancellor, University of Hawai‘i at Mānoa
David Iha, Executive Administrator and Secretary of the Board
Carl Makino, Executive Assistant to the Board

Approval of Committee Meeting Minutes

The minutes of the meeting of the Regents’ Committee on Budget and Long-Range Planning held on April 18, 2002, were approved as circulated.

University of Hawai‘i System Strategic Plan: Entering the University’s Second Century, 2002-2010

Interim Chancellor Neubauer presented the University of Hawai‘i System Strategic Plan: Entering the University’s Second Century 2002-2010. He also recommended that the Board approve the Strategic Plan in principle. He noted that at the previous meeting of the Committee several Regents had provided comments and suggestions. Their suggestions were incorporated into the current final version of the Strategic Plan.
With the beginning of a new administration the President requested that the University community update the Strategic Plan to guide this administration’s priorities over the next eight years. The University will enter its second century in 2007; this plan provides the framework of goals and actions for that transition.

The plan had been developed through an inclusive process that began with identifying system-wide issues, proceeded through two system-wide meetings to focus those issues and develop action strategies, and provided for input from students, faculty, staff, and administrators throughout and on an earlier draft of the document. Development of this system plan had also benefitted from the widespread input into Unit strategic planning processes, which have proceeded simultaneously. A number of campus forums and community roundtables have also informed the process.

Plan preparation was overseen by the President’s Advisory Council on Plans and Priorities, an ongoing advisory body to the President composed of representatives from student, faculty, and administrative leadership system-wide.

The document updates the University’s mission, identifies core commitments and values, and commits to an evolutionary process to achieve a more effective system of public higher education for the State of Hawai‘i. The plan emphasizes that, in keeping with its land-, sea-, and space-grant mission, the University of Hawai‘i system strives to respond to state needs and serve Hawai‘i’s community.

Within this context, the plan establishes five major goals for the UH System:

- Educational Effectiveness and Student Success
- A Learning, Research, and Service Network
- A Model Local, Regional, and Global University
- Investment in Faculty, Staff, Students, and Their Environment
- Resources and Stewardship

Within each goal, two or three objectives are identified. Each objective is followed by a number of more specific action strategies.

Approval of the plan in principle does not imply advance approval by the Board of Regents of specific actions included in the document. All matters that would normally come before the Board for approval, including reorganizations, budget and personnel matters, external agreements and contracts, and program changes, will continue to come to the Board for approval as implementation of the plan proceeds. The plan provides the framework within which financial planning and biennium budget preparation will take place. Although the plan provides a template for guiding the University of Hawai‘i, it is anticipated that the plan will need to change and evolve as internal and external events impact the University.

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Regent McElrath commented that much deliberation must now go into determining how to implement some of these programs particularly in the area of Hawaiian studies and where the University would be getting the needed resources.

Regent Lee added that students should be encouraged to take part in the exchange and study abroad programs. Interim Chancellor Neubauer said that he would see to it that such an emphasis is added to the final version.

Regent Weiner moved to approve in principle, the University of Hawai‘i System Strategic Plan as presented with the understanding that program plans, organizational changes and resource requirements will be subject to the Board’s program approval, budget preparation and existing Board policies. The motion was seconded and unanimously carried.

There being no further business before the Committee, the meeting was adjourned at 4:05 p.m.

Respectfully submitted,

David Iha, Secretary

Dated: July 26, 2002

c: Chairperson Allan K. Ikawa
Members, Committee on Budget and Long-Range Planning
President Evan S. Dobelle
Vice President James R. W. Sloane
Vice President Colleen O. Sathre
Interim Vice Chancellor Rodney Sakaguchi